

BOARD OF DIRECTORS



DANNY TEOH LEONG KAY, 62
Chairman

Mr Danny Teoh was appointed as a Non-Independent Non-Executive Director of M1 on 26 September 2017. He assumed the Board Chairmanship on 1 January 2018, succeeding Mr Choo Chiau Beng who stepped down upon reaching 70.

Mr Teoh spent 27 years in KPMG LLP, Singapore and over the years, held various senior positions including Member of Executive Committee, Head of Audit, Head of Financial Services, Head of Risk Advisory Services and Head of Marketing & Communications. He was the Managing Partner of KPMG LLP, Singapore from 2005 until his retirement from KPMG in September 2010.

Currently, Mr Teoh is an independent and non-executive Director of Keppel Corporation Ltd and chairs its Audit Committee. He also serves on the boards of DBS Bank Ltd, DBS Group Holdings Ltd, Changi Airport Group (Singapore) Pte Ltd, DBS Foundation Ltd and Ascendas-Singbridge Pte Ltd.

Mr Teoh qualified as a Chartered Accountant in the UK in 1981 and is an associate member of the Institute of Chartered Accountants of England and Wales. He is also a fellow of the Institute of Chartered Accountants Singapore.



KAREN KOOI LEE WAH, 63
Chief Executive Officer

Ms Kooi was appointed as Chief Executive Officer and Executive Director of M1 on 22 April 2009. Ms Kooi was also the Acting Chief Executive Officer of M1 from 1 February 2009 to 22 April 2009.

Ms Kooi joined M1 as Chief Financial Officer in August 1995. She was a key member of the senior management team responsible for the planning, development and launch of M1's commercial operations. Prior to joining M1, Ms Kooi held various senior financial positions in large public listed companies, including Singapore Press Holdings Limited and City Developments Limited. She has over 30 years of experience in general and financial management.

Ms Kooi is a Fellow of the Association of Chartered Certified Accountants (UK) and holds a Master of Business Administration degree in Investment and Finance (Distinction) from the University of Hull in the UK.



JAMALUDIN IBRAHIM, 58

Tan Sri Jamaludin Ibrahim was appointed as a Non-Independent Non-Executive Director of M1 on 21 August 2008. He is President/Managing Director and Group Chief Executive Officer of Axiata Group Berhad, which he joined in March 2008. He is also a board member of Axiata Group Berhad, the Chairman of Celcom Axiata Berhad (Malaysia's premier mobile telecommunications company), and sits on the board of PT XL Axiata Tbk (Indonesia). He is also a board member of the GSMA Mobile for Development Foundation.

Tan Sri Jamaludin Ibrahim has about 36 years' experience in the ICT and telecommunications industry, holding management positions at IBM and Digital Equipment Malaysia. In 1997, he joined Maxis Communications Berhad, and was appointed Chief Executive Officer in 1998. In 2006, he was re-designated Group Chief Executive Officer. He joined Axiata, then called TM International Berhad, a month before the demerger with Telekom Malaysia Berhad, in 2008.

Tan Sri Jamaludin Ibrahim graduated from California State University in 1978 with a Bachelor of Science in Business Administration and minor in Mathematics. He obtained his Master of Business Administration from Portland State University, Oregon in 1980.



LOW HUAN PING, 61

Mr Low was appointed as a Non-Independent Non-Executive Director of M1 on 1 September 1994.

Mr Low is the Executive Vice President, Technology of SPH. He is also a director of iFast Corporation Ltd, Magzter Inc. and Shareinvestor.com Holdings Pte Ltd. Previously, he also served on the Boards of MediaCorp Press, Cyberway and Singapore CableVision, and was the CEO of SPH AsiaOne Ltd. Before joining SPH, he headed an IT Division in the Ministry of Defense System and Computer Organisation.

He was awarded the Overseas Merit Scholarship in 1975, and holds a Bachelor of Arts (Honours) and Master of Arts from Cambridge University, where he read Engineering and a Master of Science from National University of Singapore. Mr Low graduated from Harvard Business School's Advanced Management Program.



CHOW KOK KEE, 65

Mr Chow was appointed as an Independent Director of M1 on 16 February 2009. He is Managing Director of ACTA Investment & Services Pte Ltd, which provides business and financial-related services to companies.

Mr Chow has more than 15 years of extensive experience in the financial services industry. He worked in the government Administrative Service for six years from 1976, holding management positions in the Ministries of Defence and Education before joining DBS Bank in 1982. He was Senior Vice President of International and Correspondent Banking at DBS Bank.

A Colombo Plan Scholar, he holds a First Class Honours Bachelor of Engineering degree and a Bachelor of Commerce degree from the University of Newcastle, Australia, and a Master of Business Administration from the National University of Singapore. Mr Chow is a Fellow of the Singapore Institute of Directors, member of the Institute of Engineers, Australia and an associate of the Institute of Chartered Secretaries and Administrators, UK.



HUANG CHENG ENG, 69

Mr Huang was appointed as an Independent Director of M1 on 30 April 2015. He is also a board director of the Far East Organisation (FEO) Hospitality Asset Management Pte Ltd and the FEO Hospitality Trust Management Pte Ltd, the companies which manage the Far East Hospitality Trust.

Mr Huang has extensive experience in commercial and marketing activities. Before his retirement in 2010, Mr Huang was Executive Vice President – Marketing and the Regions at Singapore Airlines Limited (SIA), where he was overall in charge of commercial and marketing activities as well as SIA's overseas offices. From 1987 to 1996, he was in charge of air cargo and developed SIA Cargo into a full-fledged division. During his stint at SIA, he was also the Chairman of SIA Cargo Pte Ltd and Silkair Pte Ltd. He served on the boards of Virgin Atlantic Airways and the Singapore Tourism Board. He amassed 10 years of overseas experience, working in Taiwan, France and Hong Kong from 1977 to 1987.

Outside of the corporate sector, Mr Huang serves on the boards of MINDS (Movement for the Intellectually Disabled of Singapore) and the Children's Aid Society.

Mr Huang graduated from the University of Hawaii in 1971 with a Bachelor of Business Administration and obtained a Master in Business Administration from the Michigan State University in 1973. He attended the Stanford University Senior Executive Program in 1995.

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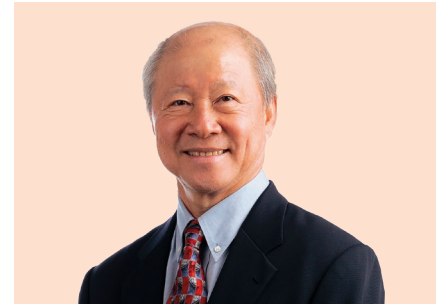
**ELAINE LEE KIA JONG
(MRS ELAINE LIM), 62**

Mrs Elaine Lim was appointed as an Independent Director of M1 on 30 April 2015.

After a rich and varied background in journalism, hospitality and a two-year stint at The Singapore Exchange (SGX), Mrs Lim moved into consultancy practice where she founded and built up two of Singapore's largest public relations and investor relations consultancies. In particular, she is recognised for her unparalleled track record in capital market transactions, having supported more than 270 initial public offerings, as well as a number of landmark reverse takeovers and merger & acquisitions on the SGX.

She also serves on the boards of Lien Aid Limited and Chemical Industries (F.E.) Limited.

A graduate of the University of Chicago Booth Graduate School of Business, Mrs Lim was named the PR Professional of the Year in 1995 and awarded the Lifetime PR Achievement Award in 2012 by the Institute of Public Relations Singapore.



MOSES LEE KIM POO, 66

Mr Lee was appointed as an Independent Director of M1 on 1 June 2015.

Mr Lee is currently Chairman of Singapore Totalisator Board (Tote Board) and Sentosa Development Corporation (SDC), positions which he assumed on 1 January 2013. Both the Tote Board and SDC are statutory boards under the Ministry of Finance and Ministry of Trade and Industry respectively.

On 1 November 2013, Mr Lee was appointed independent non-executive director and Chairman of GuocoLand Limited.

Mr Lee retired from the Singapore Civil Service in October 2012 after a distinguished career in the Public Service. His appointments included being the Principal Private Secretary to the Prime Minister and Permanent Secretary in the Ministries of Labour, Community Development and Health.

Mr Lee was the Commissioner of the Inland Revenue Authority of Singapore (IRAS) from 2005 until his retirement in 2012. As the Commissioner, Mr Lee pushed for IRAS to excel in managing both tax compliance and customer service. In this increasingly globalised and competitive economy, IRAS has successfully engaged with the business community and international counterparts to ensure that the tax environment supports economic development.

Mr Lee was a President's Scholar and graduated with a Bachelor of Engineering (Mechanical & Production) (Hons-Class 1) from the University of Singapore and also holds a Master in Public Administration from Harvard University.

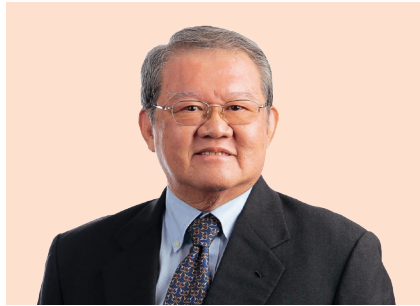


LIONEL LIM CHIN TECK, 61

Mr Lim was appointed as an Independent Director of M1 on 30 April 2015. He is currently Vice President and Managing Director of Pivotal Inc., for Asia Pacific and Japan, a fast-growing technology company specialising in digital transformation solutions for enterprises, including telecommunications, media and entertainment companies. Mr Lim is responsible for growing Pivotal's business, market share and expanding the company's customer momentum across these regions.

Mr Lim is a respected industry veteran with over 30 years of experience leading and managing global brands and organisations across the Asia Pacific region. He has a successful track record building and leading high-performing teams and growing enterprise technology brands. Prior to Pivotal Inc., Mr Lim served as President/General Manager of CA Technologies in Asia Pacific and Japan. In addition, Mr Lim spent over 20 years at Sun Microsystems (now Oracle), where he held various senior leadership positions, including President and Chief Operating Officer of Sun Microsystems in Asia Pacific and Japan.

Mr Lim holds a Bachelor's Degree in Electrical and Electronics Engineering from the University of Melbourne. He is a member of the Singapore Institute of Directors and a cohort of the INSEAD International Directors Program 2014.



ALAN OW SOON SIAN, 70

Mr Ow was appointed as an Independent Director of M1 on 16 February 2009.

Mr Ow has extensive years of experience in the tax industry. He was the Senior Deputy Commissioner of Inland Revenue Authority of Singapore (IRAS) and Chief Executive Officer of the Tax Academy of Singapore until 30 November 2007.

He holds a Bachelor of Social Sciences degree (Honours) from the University of Singapore. He also attended the International Tax Program in Harvard Law School and the Advanced Management Program in Harvard Business School.

Mr Ow is the recipient of several Public Administration Medals (Bronze-1981, Silver-1985 and Gold-1997).



TAN WAH YEOW, 57

Mr Tan was appointed as an Independent Director of M1 on 13 February 2018.

Mr Tan started his career with KPMG UK in 1984 and returned to KPMG Singapore where he was subsequently admitted into the KPMG Singapore partnership in 1995. He held various leadership positions with KPMG LLP in Singapore and in the Asia Pacific region, with his last positions being Deputy Managing Partner of KPMG LLP Singapore and Head of Asia Pacific Healthcare Practice, before his retirement in September 2017.

Mr Tan is currently an independent director of Mapletree Logistics Trust Management Ltd. and Genting Singapore PLC. He also serves on the boards of Public Utilities Board Singapore (PUB), Gardens by the Bay, PUB Consultants Private Limited and VIVA Foundation for Children with Cancer.

Mr Tan holds a Bachelor of Science in Economics from the London School of Economics and Political Science. Mr Tan is a fellow of the Institute of Chartered Accountants of England & Wales and the Singapore Institute of Directors. He is also a fellow of the Institute of Singapore Chartered Accountants.