

BOARD OF DIRECTORS

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PROFILE OF DIRECTORS

1 CHOO CHIAU BENG, 69
Chairman

2 KAREN KOOI LEE WAH, 62
Chief Executive Officer

3 JAMALUDIN IBRAHIM, 57

4 LOW HUAN PING, 60

5 CHOW KOK KEE, 64



1 CHOO CHIAU BENG, 69 Chairman

Mr Choo Chiau Beng was appointed as the Chairman of M1 on 12 January 2015. Mr Choo sits on the Board of NRF Holdings Pte Ltd. He is a Board member of National Research Foundation, a member of Science and Engineering Research Council Board of A*Star and a member of the Investment Board of GIC. He is also the Chairman of the Board of Governors of Raffles Institution and a member of Singapore University of Technology and Design's Board of Trustees.

He was Chief Executive Officer of Keppel Corporation from January 2009 to December 2013 and he served as Senior Advisor from January 2014 to December 2015. Before that, he held various positions within Keppel Group including Chairman and Chief Executive Officer of Keppel Offshore & Marine.

Mr Choo was awarded the Colombo Plan Scholarship to study Naval Architecture in the University of Newcastle upon Tyne. He graduated with a Bachelor of Science (First Class Honours) in 1970 and a Master of Science degree in Naval Architecture in 1971. He attended the Program for Management Development in Harvard Business School in 1982.

In July 2014, Mr Choo was appointed by National University of Singapore (NUS) as Provost's Chair and Professor (Practice) in the Department of Civil and Environmental Engineering. He was also appointed as Rector of Residential College 4 of NUS.

Mr Choo was conferred the Public Service Star Award (BBM) in August 2004, NTUC Medal of Commendation (Gold) Award in May 2007 and The Meritorious Service Medal in 2008.

2 KAREN KOOI LEE WAH, 62 Chief Executive Officer

Ms Kooi was appointed as Chief Executive Officer and Executive Director of M1 on 22 April 2009. Ms Kooi was also the Acting Chief Executive Officer of M1 from 1 February 2009 to 22 April 2009.

Ms Kooi joined M1 as Chief Financial Officer in August 1995. She was a key member of the senior management team responsible for the planning, development and launch of M1's commercial operations. Prior to joining M1, Ms Kooi held various senior financial positions in large public listed companies, including Singapore Press Holdings Limited and City Developments Limited. She has over 30 years of experience in general and financial management.

Ms Kooi is a Fellow of the Association of Chartered Certified Accountants (UK) and holds a Master of Business Administration degree in Investment and Finance (Distinction) from the University of Hull in the UK.

3 JAMALUDIN IBRAHIM, 57

Tan Sri Jamaludin Ibrahim was appointed to M1's Board of Directors on 21 August 2008. He is President and Group Chief Executive Officer of Axiata Group Berhad, which he joined in March 2008. He is also a board member of Axiata Group Berhad, the Chairman of Celcom Axiata Berhad (Malaysia's premier mobile telecommunications company), and sits on the board of PT XL Axiata Tbk (Indonesia). He is also a board member of the GSMA Mobile for Development Foundation.

He has about 35 years experience in the ICT and telecommunications industry, holding management positions at IBM and Digital Equipment Malaysia. In 1997, Tan Sri Jamaludin Ibrahim joined Maxis Communications Berhad, and was appointed Chief Executive Officer in 1998. In 2006, he was re-designated Group Chief Executive Officer. He joined Axiata, then called TM International Berhad, a month before the demerger with Telekom Malaysia Berhad, in 2008.

Tan Sri Jamaludin Ibrahim graduated from California State University in 1978 with a Bachelor of Science in Business Administration and minor in Mathematics. He obtained his Master of Business Administration from Portland State University, Oregon in 1980.

4 LOW HUAN PING, 60

Mr Low was appointed to M1's Board of Directors on 1 September 1994. He is also the Executive Vice President (Technology) of Singapore Press Holdings Limited.

He is currently serving on the boards of iFast Corporation Ltd, Shareinvestor.com Holdings Ltd, MediaCorp Press Ltd and MediaCorp TV Holdings Pte Ltd.

Mr Low holds a Bachelor of Arts (Honours) and Master of Arts from Cambridge University, where he read Engineering and a Master of Science from the National University of Singapore. He also graduated from Harvard Business School's Advanced Management Program.

5 CHOW KOK KEE, 64

Mr Chow was appointed to M1's Board of Directors on 16 February 2009. He is Managing Director of ACTA Investment & Services Pte Ltd, which provides business and financial-related services to companies.

Mr Chow has more than 15 years of extensive experience in the financial services industry. He worked in the government Administrative Service for six years from 1976, holding management positions in the Ministries of Defence and Education before joining DBS Bank in 1982. He was Senior Vice President of International and Correspondent Banking at DBS Bank.

A Colombo Plan Scholar, he holds a First Class Honours Bachelor of Engineering degree and a Bachelor of Commerce degree from the University of Newcastle, Australia, and a Master of Business Administration from the National University of Singapore. Mr Chow is a Fellow of the Singapore Institute of Directors, member of the Institute of Engineers, Australia and an associate of the Institute of Chartered Secretaries and Administrators, UK.

BOARD OF DIRECTORS

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PROFILE OF DIRECTORS

6 HUANG CHENG ENG, 68

7 ELAINE LEE KIA JONG
(MRS ELAINE LIM), 61

8 MOSES LEE KIM POO, 65

9 LIONEL LIM CHIN TECK, 60

10 ALAN OW SOON SIAN, 69



6 HUANG CHENG ENG, 68

Mr Huang was appointed to M1's Board of Directors on 30 April 2015. He is also a Board Director of the Far East Organisation (FEO) Hospitality Asset Management Pte Ltd and the FEO Hospitality Trust Management Pte Ltd, the companies which manage the Far East Hospitality Trust.

Mr Huang had extensive experience in commercial and marketing activities. Before his retirement in 2010, Mr Huang was Executive Vice President – Marketing and the Regions at Singapore Airlines Limited (SIA), where he was overall in charge of commercial and marketing activities, as well as SIA's overseas offices. From 1987 to 1996, he was in charge of air cargo and developed SIA Cargo into a full-fledged division. During his stint at SIA, he was also Chairman of SIA Cargo Pte Ltd and Silkair Pte Ltd. He had served

on the board of Virgin Atlantic Airways and the Singapore Tourism Board. He had amassed 10 years of overseas experience, working in Taiwan, France and Hong Kong from 1977 to 1987.

Outside of the corporate sector, Mr Huang is Vice President of MINDS (Movement for the Intellectually Disabled of Singapore).

Mr Huang graduated from the University of Hawaii in 1971 with a Bachelor of Business Administration and obtained a Master in Business Administration from the Michigan State University in 1973. He attended the Stanford University Senior Executive Program in 1995.

7 ELAINE LEE KIA JONG (MRS ELAINE LIM), 61

Mrs Elaine Lim was appointed to M1's Board of Directors on 30 April 2015.

After a rich and varied background in journalism, hospitality and a two-year stint at The Singapore Exchange (SGX), Mrs Lim moved into consultancy practice where she founded and built up two of Singapore's largest public relations and investor relations consultancies. In particular, she is recognised for her unparalleled track record in capital market transactions, having supported more than 270 initial public offerings, as well as a number of landmark reverse takeovers and merger & acquisitions on the SGX.

She also serves on the boards of Lien Aid Limited and Chemical Industries (F.E.) Limited.

A graduate of the University of Chicago Booth Graduate School of Business, Mrs Lim was named the PR Professional of the Year in 1995 and awarded the Lifetime PR Achievement Award in 2012 by the Institute of Public Relations Singapore.

8 MOSES LEE KIM POO, 65

Mr Lee is currently Chairman of Singapore Totalisator Board (Tote Board) and Sentosa Development Corporation (SDC), positions which he assumed on 1 January 2013. Both the Tote Board and SDC are statutory boards under the Ministry of Finance and Ministry of Trade and Industry respectively.

On 1 November 2013, Mr Lee was appointed Independent Non-Executive Director and Chairman of GuocoLand Limited.

Mr Lee retired from the Singapore Civil Service in October 2012 after a distinguished career in the public service. His appointments included being the Principal Private Secretary to the Prime Minister and Permanent Secretary in the Ministries of Labour, Community Development and Health.

Mr Lee was the Commissioner of the Inland Revenue Authority of Singapore (IRAS) from 2005 until his retirement in 2012. As the Commissioner, Mr Lee pushed for IRAS to excel in managing both tax compliance and customer service. In this increasingly globalised and competitive economy, IRAS has successfully engaged with the business community and international counterparts to ensure that the tax environment supports economic development.

Mr Lee was a President's Scholar and graduated with a Bachelor of Engineering (Mech & Production) (Hons-Class 1) and also holds a Master in Public Administration from Harvard University.

9 LIONEL LIM CHIN TECK, 60

Mr Lim was appointed to M1's Board of Directors on 30 April 2015. He is currently Vice President and Managing Director of Pivotal Inc., for Asia Pacific and Japan, responsible for growing Pivotal's business and expanding the company's customer momentum across these regions.

Mr Lim is an industry veteran with about 35 years of leadership and management experience in Enterprise IT Systems, Software and Solutions across the Asia Pacific region. Mr Lim served as President and General Manager of CA Technologies for the Asia Pacific and Japan region from August 2010 to April 2014. In 1988, he was the founding Managing Director of Sun Microsystems ASEAN. During his 22-year tenure at Sun Microsystems, he held various senior leadership positions, including President of Asia Pacific and Japan, Chief Operating Officer for Asia Pacific and Japan, President for Greater China, President for Japan and President for the Asia South region. Prior to joining Sun Microsystems,

Mr Lim was Country Sales Director for Hewlett Packard Singapore where he started his career in 1980.

Mr Lim holds a Bachelor's Degree in Electrical and Electronic Engineering from the University of Melbourne. He is a member of the Singapore Institute of Directors and a cohort of the INSEAD International Directors Program 2014. He is also a member of the IT Committee of the SingHealth Group.

10 ALAN OW SOON SIAN, 69

Mr Ow was appointed to M1's Board of Directors on 16 February 2009.

Mr Ow has extensive years of experience in the tax industry. He was the Senior Deputy Commissioner of Inland Revenue Authority of Singapore (IRAS) and Chief Executive Officer of the Tax Academy of Singapore until 30 November 2007.

He holds a Bachelor of Social Sciences degree (Honours) from the University of Singapore. He also attended the International Tax Program in Harvard Law School and the Advanced Management Program in Harvard Business School.

Mr Ow is the recipient of several Public Administration Medals (Bronze-1981, Silver-1985 and Gold-1997).