

Particulars of Directors

As at 31 December 2015

Name of Director	Academic & Professional Qualifications	Directorships or Chairmanships in other listed companies & other major appointments, both present and held over the preceding 3 years	
		Title	Company
Choo Chiau Beng	Bachelor of Science 1st class Hons, University of Newcastle upon Tyne, UK	PRESENT APPOINTMENTS	
Age 68		Listed Companies	
		Director	KrisEnergy Ltd
Date First Appointed 12.01.2015	Master of Science degree in Naval Architecture, University of Newcastle upon Tyne, UK	Principal or Other Directorships	
		Director / Chairman	NRF Holdings Pte Ltd
Length of Service 1 year		Director	Keppel Care Foundation Limited
	Management Development Program, Harvard Business School, USA	Major Appointments (other than Directorships)	
		Member of the Board	National Research Foundation, Prime Minister's Office, Singapore
		Member of the Board of Directors and Council Member	American Bureau of Shipping
		Member of the Science and Engineering Research Council Board	Agency for Science, Technology & Research (A*Star)
	Member, Wharton Society of Fellows, University of Pennsylvania	Chairman	Centre for Maritime Studies (NUS)
		Board Member	Energy Studies Institute (NUS)
		Member of the Investment Board	GIC Private Limited
	Doctor of Civil Law, University of Newcastle upon Tyne, UK	Chairman of Board of Governors	Raffles Institution
		Member of Board of Trustees	Singapore University of Technology and Design
	Provost's Chair and Professor (Practice) in the Department of Civil and Environmental Engineering, Faculty of Engineering and Department of Management and Organisation, NUS Business School	PAST DIRECTORSHIPS	
		Director	k1 Ventures Limited
		Chairman	Keppel Land China Limited
		Director	Asian Lift Pte Ltd
		Director	Keppel Capital Pte Ltd
		Director	Keppel Capital Holdings Pte Ltd
		Director	Keppel Capital One Pte Ltd
		Director / CEO	Keppel Corporation Limited
		Director / Chairman	Keppel Energy Pte Ltd
		Director / Chairman	Keppel FELS Limited
		Director / Chairman	Keppel Infrastructure Holdings Pte. Ltd.
		Director / Chairman	Keppel Land Limited
		Director / Chairman	Keppel Offshore & Marine Ltd
		Director	Keppel Offshore & Marine Technology Centre Pte Ltd
		Director / Chairman	Keppel Shipyard Limited
		Director	Tianjin Eco-city Keppel New Energy Development Co., Ltd

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Karen Kooi Lee Wah	Fellow, Association of Chartered Certified Accountants (UK)	PRESENT APPOINTMENTS	
Age 61		Listed Companies Nil	
Date First Appointed 22.04.2009	Master of Business Administration degree in Investment and Finance (Distinction) University of Hull, UK	Principal or Other Directorships	
Length of Service 6 years 8 months		Director	M1 Net Ltd.
		Director	M1 Connect Pte. Ltd.
		Director	M1 Shop Pte Ltd
		Director	M1 TeliNet Pte. Ltd. (formerly known as Wireless Intellect Labs Pte Ltd)
		Director	Kliq Pte. Ltd.
		Major Appointments (other than Directorships) Nil	
		PAST DIRECTORSHIPS Nil	
Jamaludin Ibrahim	Master of Business Administration (Specialising in Quantitative Methods) from Portland State University, Oregon, USA	PRESENT APPOINTMENTS	
Age 56		Listed Companies	
Date First Appointed 21.08.2008	University, Oregon, USA	Director / GCEO	Axiata Group Berhad
Length of Service 7 years 4 months	Bachelor of Science in Business Administration and a minor in Mathematics from California State University, USA	Director	PT XL Axiata Tbk
		Alternate Director	Dialog Axiata PLC
		Principal or Other Directorships	
		Director / Chairman	Celcom Axiata Berhad
		Alternate Director	edotco Group Sdn Bhd
		Director	Axiata Digital Services Sdn Bhd
		Director	Axiata Foundation
		Director	Malaysian Global Innovation & Creativity Centre Berhad
		Major Appointments (other than Directorships)	
		Member	GSMA Mobile For Development Foundation
		PAST DIRECTORSHIPS	
		Director	Axiata Investments (Indonesia) Sdn Bhd
		Director	Axiata Investments (Singapore) Limited
		Director	Axiata SPV2 Berhad
		Director	edotco Malaysia Sdn Bhd
		Director	Escape Axiata Sdn Bhd
		Director	Universiti Tun Abdul Razak Sdn Bhd
		Director	Multimedia Development Corporation Malaysia
		Deputy Chairman	GSM Association
		Member	National Visual Arts Gallery of Malaysia
		Member	Academy of Science Malaysia (ASM) Science Education Committee
		Member	Capital Raising Advisory Group, Securities Commission Malaysia

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Low Huan Ping	Bachelor of Arts (Hons), Master of Arts, Cambridge University	PRESENT APPOINTMENTS	
Age 59	Master of Science, National University of Singapore	Listed Companies	iFast Corporation Ltd
Date First Appointed 01.09.1994	Advanced Management Program, Harvard Business School, USA	Principal or Other Directorships	SPH Multimedia Private Limited SPH AsiaOne Ltd Zaobao.com Ltd MediaCorp Press Ltd Shareinvestor.com Holdings Ltd Shareinvestor Pte Ltd SI.com (Thailand) Co Ltd clickTRUE Pte Ltd Kyosei Ventures Pte Ltd Invest Media Pte Ltd Magzter Inc. SPH Media Fund Pte Ltd Digi Ventures Private Limited 21 Impact Co., Ltd MediaCorp TV Holdings Pte Ltd 701Search Pte Ltd Streetsine Technology Group Pte Ltd (formerly known as CoSine Holdings Pte Ltd) StreetSine Singapore Pte Ltd
Length of Service 21 years 3 months		Major Appointments (other than Directorships)	Nil
		PAST DIRECTORSHIPS	Nil
Chow Kok Kee	Bachelor of Engineering 1st class Hons, University of Newcastle, Australia	PRESENT APPOINTMENTS	
Age 63	Bachelor of Commerce University of Newcastle, Australia	Listed Companies	Tuan Sing Holdings Ltd
Date First Appointed 16.02.2009	Master of Business Administration National University of Singapore	Principal or Other Directorships	ACTA Investment & Services Pte Ltd Transwater Services Pte Ltd
Length of Service 6 years 10 months	Fellow of the Singapore Institute of Directors	Major Appointments (other than Directorships)	Nil
	Member of Institute of Engineers, Australia	PAST DIRECTORSHIPS	Innovalues Ltd Chosen Holdings Ltd Valuetronics Holdings Ltd
	Associate of Institute of Chartered Secretaries and Administrators, UK		

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Huang Cheng Eng	Bachelor of Business Administration, University of Hawaii	PRESENT APPOINTMENTS	
Age 67	Travel Industry Management, East West Center Institution University of Hawaii	Listed Companies Director	FEO Hospitality Asset Management Pte Ltd (REIT Manager Board of Far East Hospitality Trust)
Date First Appointed 30.04.2015	Master of Business Administration, Michigan State University	Principal or Other Directorships Director	FEO Hospitality Trust Management Pte Ltd (Trustee-Manager Board of Far East Hospitality Business Trust)
Length of Service 8 months	Management Development Program for Managers, INSEAD	Major Appointments (other than directorships) Exco Member	MINDS (Movement for the Intellectually Disabled of Singapore)
	Stanford Executive Program, Graduate School of Business Stanford University	Exco Member	Children's Aid Society
	Managing Partnership & Strategic Alliances Program, INSEAD	PAST DIRECTORSHIPS	
	Effective Board Leadership Programme - Financial Literacy & Governance	Nil	
	Listed Company Director Programme - Audit Committee Essentials - Risk Management Essentials		
	Corporate Governance Guide for Boards in Singapore Singapore Institute of Directors		

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Elaine Lee Kia Jong (Mrs Elaine Lim)	Master of Business Administration, University of Chicago Graduate School of Business	PRESENT APPOINTMENTS	
Age 60		Listed Companies Nil	
Date First Appointed 30.04.2015	Fellow and Member of Governing Council, Singapore Institute of Directors	Principal or Other Directorships	
Length of Service 8 months		Director	Lien Aid Limited
		Director	Singapore Institute of Directors
		Director	BIPP Company Pte Ltd
		Director	IRICS Company Pte Ltd
		Major Appointments (other than directorships)	
		Director (Advisory)	Stamford Corporate Services Pte Ltd
		PAST DIRECTORSHIPS	
		Director / Chairman	Citigate Dewe Rogerson, i.MAGE Pte Ltd
		Director	Singapore Land Authority
		Director	3Cnergy Limited
		Director	Staraim Pte Ltd
Moses Lee Kim Poo	President's Scholar, Bachelor of Engineering, Mechanical and Production (Hons-Class 1), University of Singapore	PRESENT APPOINTMENTS	
Age 64		Listed Companies Director / Chairman	
Date First Appointed 01.06.2015	Master in Public Administration, Harvard University, USA	Principal or Other Directorships	
Length of Service 6 months		Chairman	Sentosa Development Corporation
		Chairman / Board Member	Singapore Totalisator Board
		Major Appointments (other than directorships)	
		Member of Service Management Advisory Panel	Civil Service College (CSC)
		Member of 2015 SEA Games Advisory Committee	Ministry of Culture, Community and Youth (MCCY)
		PAST APPOINTMENTS	
		Commissioner / CEO	Inland Revenue Authority of Singapore (IRAS)

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Lionel Lim Chin Teck	Bachelor of Engineering, Electrical and Electronics (Hons), University of Melbourne	PRESENT APPOINTMENTS	
Age 59		Listed Companies	Nil
Date First Appointed 30.04.2015	Member, Singapore Institute of Directors	Principal or Other Directorships	Greennano Holdings Pte Ltd
Length of Service 8 months		Major Appointments (other than directorships)	Member, IT Committee Singapore Health Services
		PAST DIRECTORSHIPS	President / General Manager (Asia Pacific and Japan) CA Technologies Pte Ltd
Alan Ow Soon Sian	Bachelor, Social Sciences (Hons), University of Singapore	PRESENT APPOINTMENTS	
Age 68		Listed Companies	Nil
Date First Appointed 16.02.2009	Special Agent in Tax Fraud Training IRS, USA	Principal or Other Directorships	Nil
Length of Service 6 years 10 months	International Tax Program Harvard Law School, USA	Major Appointments (other than directorships)	Senior Tax Consultant / Non - legal practitioner (part-time) GSM Law LLP
	Advanced Management Program Harvard Business School, USA	Treasurer	Morning Star Community Services
		PAST DIRECTORSHIPS	Director Keppel Infrastructure Fund Management Pte Ltd (the Trustee-Manager of K-Green Trust)
		Vice President	Morning Star Community Services